Sylvia Hotel 1956
Sylvia Hotel 1967
Sylvia Hotel 1972
• Defining moment of stopping the Waterfront Freeway, the 9-5 downtown and freeway and car city;

The TEAM Council takeover in 1972 and The Livable City and Region (early concept for a sustainable city), was probably when Vancouver went from - the dominant dead downtown, sprawl suburbs, joined by freeways and cars, and redeveloped by a misplaced urban renewal fixation by the Brit city planners who dominated City Hall – to the Livable city and region.
When Vancouver marched to a different policy and planning concept than most rebuilding European cities, and American cities adopting the Bartholomew type of plan that LA followed, Vancouver adopted in 1931-2 (but rejected in 1972).
In 1972-3 we fired the City Manager, Gerald Sutton Brown, the City Planner, Bill Graham and 6 of the 8 top planners. Then let go 5 of 15 department heads.

Proceeded over the next few years to hire Ray Spaxman (Director of Planning), Ann McAfee (as the Housing Planner – later Co-Director of Planning- City-wide), and Larry Beasley (as a local area planner – later Co-Director of Planning – Central Area).

Plus aggressively put in place the first GVRD Livable Region Plan.